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Michael S. Shapiro, P.E., is an infrastructure practitioner and advisor with 46 years of experience, including 32 years managing alternative-delivery programs and megaprojects. He has contributed to the pursuit and execution of more than 51 projects valued at \$66 billion, including 12 public-private partnerships valued at \$28.3 billion, while serving owners, developers, design-builders, and engineering organizations. Through Michael S. Shapiro Consulting, LLC, he advises clients on program management, alternative-delivery strategy, operations, business development, governance, risk allocation, and project execution. He is the author of *Mega-Projects Unlocked: The Insider's Guide to Winning, Managing, and Profiting from Alternative Delivery* and regularly shares his practitioner perspective through panel discussions, presentations, podcasts, articles, and collaboration with other industry authors and experts.